				2019-2020										
	Unique Reference No.	Transformation Reforms - New Proposed Reforms/Existing Reforms and Accounting Adjustments/Alternative Sources of Funding	DIR	2018/19 MTFP b/f £'000s	18/19 JDI unmet	19/20 MTFP	offset growth	19/20 in year	19/20 Total Savings Target £'000s	Savings c/f 20/21 £'000s	19/20 Delivered £'000s	19/20 On Target £'000s	19/20 Amber £'000s	19/20 Red £'000s
1	SALL01	Organisation Redesign and reshaping for the future	ALL	0		3,000			3,000			467		2,533
3	SALL04	Agency and Matrix Contract Review	ALL	0	200	600			800					800
5	SALL09	Commercial Saving Opportunities (includes SALL05 - Tail spend as JDI Brought forward)	ALL	0	500	2,500	500		3,500					3,500
6 9	SALL10 SCFC04	Review of former Education Services Grant  Education Services - A review of the internal and contracted services relating to provision of education and skills will be undertaken to reduce expenditure in the region of £280,000 over the 3 year period.		0		100 70			100 70			70		100
10	SCFC05	Staffing savings - Through a mix of reorganisation to ensure we have the most effective staffing structure in place to integrate work flow and contract efficiencies a budget reduction of approximately £155,000 is forecast over the medium term.	CFC	0		50			50		50	0	0	
11	SCFC06	Adoption - Adoption Services are currently moving towards a new model of delivery by transferring to the Adoption Central England (ACE) Regional Adoption Agency in February 2018. This, together with a reorganisation of the services and associated staff that are out of scope for the transfer could generate a saving of £346,000 over the 3 year period.	CFC	0		26			26		26			
14	SCFC13	Commissioning Service Redesign	CFC	0		75			75		75			
15	SCFC16	CFC Tailspend JDI from 2018/19	CFC	0	430				430			430		
17	SCFC27	Housing Support Contracts Review	CFC	0		19			19		19			
18	SCFC28	Closure of Residential Homes - offsets Placements Growth, is part of the shift in balance to Edge of Care funding.	CFC	0			2,650		2,650		2,650			
23	SCFC09	Libraries - Through a combination of property remodelling, looking at innovative ways to deliver the service, reduction in costs as well as generating income, efficiencies are expected to be made over the 3 years totalling £1m in future years (reduced to £800k as part of 19/20 MTFP), in consultation with the public, a new model for library services will be investigated.	Com	254		145			399			399		
24	SC&C14	IT Technical Support to Worcestershire County Council - ICT Managed Service Contract was let in December 2014 with an operational start date of February 2018. The contract covered computers, mobile phones, telephony servers, storage, wireless access points and audio visual equipment and equipment support (eg council chamber webcast). As the contract has progressed it is becoming increasing clear that the IT landscape around which the contract was awarded has changed and it is expected that this will continue to evolve. The proposal is for the support to the items outline above is delivered through a WCC based team. This would enable the Council to have greater control and increased responsiveness to emerging IT demand, whilst being able to access specialist IT expertise when required. This work stream would be delivered during 2018		250		50			300			300		

COaCH Operating Model/Service Restructure  Review of reception costs Review of Learning Disabilities Day Services / 12 week Connect Service Advocacy Joint Commissioning  External Provider Training - full cost recovery  Technology enabled care  Introduce charging for brokerage for self funders Rationalise support for people with sensory impairment Robust spend control measures Capitalise finance transformational spend  Commissioning and quality assurance review Social work capacity in hospitals  Care package review project  Close the Grange  Minor adaptations funding	COaCH  COaCH  DAS  DAS  DAS  DAS  DAS  DAS  DAS  DA	0 0 0 0 0 0 0 0 0 0	20	138 772 50 90 235	35 45 465 250 163 180	20 772 50 90 235 35 45 930 250 163 180	\$ 57 \$ 44 16 18	235	25 45 490
Review of Learning Disabilities Day Services / 12 week Connect Service Advocacy Joint Commissioning  External Provider Training - full cost recovery Technology enabled care  Introduce charging for brokerage for self funders Rationalise support for people with sensory impairment Robust spend control measures Capitalise finance transformational spend  Commissioning and quality assurance review Social work capacity in hospitals  Care package review project  Close the Grange	DAS	0 0 0 0 0 0 0 0		90 235	45 465 250	772 50 90 235 35 45 930 250	44	235 200 235 10 250	25 45 490
Review of Learning Disabilities Day Services / 12 week Connect Service Advocacy Joint Commissioning  External Provider Training - full cost recovery Technology enabled care  Introduce charging for brokerage for self funders Rationalise support for people with sensory impairment Robust spend control measures Capitalise finance transformational spend  Commissioning and quality assurance review Social work capacity in hospitals  Care package review project  Close the Grange	DAS	0 0 0 0 0 0 0 0		90 235	45 465 250	772 50 90 235 35 45 930 250	44	235 200 235 10 250	25 45 490
External Provider Training - full cost recovery  Technology enabled care  Introduce charging for brokerage for self funders Rationalise support for people with sensory impairment Robust spend control measures Capitalise finance transformational spend  Commissioning and quality assurance review Social work capacity in hospitals  Care package review project  Close the Grange	DAS  DAS  DAS  DAS  DAS  DAS  DAS  DAS	0 0 0 0 0 0 0	465	90 235	45 465 250	90 235 35 45 930 250	44	235	25 45 490
Technology enabled care  Introduce charging for brokerage for self funders Rationalise support for people with sensory impairment Robust spend control measures Capitalise finance transformational spend  Commissioning and quality assurance review Social work capacity in hospitals  Care package review project  Close the Grange	DAS DAS DAS DAS DAS DAS DAS DAS Com	0 0 0 0 0	465	235	45 465 250	235 35 45 930 250	44	235 10 10 250	25 45 490
Introduce charging for brokerage for self funders Rationalise support for people with sensory impairment Robust spend control measures Capitalise finance transformational spend  Commissioning and quality assurance review Social work capacity in hospitals  Care package review project  Close the Grange	DAS DAS DAS DAS DAS DAS DAS Com	0 0 0 0	465		45 465 250	35 45 930 250	16	10 250	25 45 490
Rationalise support for people with sensory impairment Robust spend control measures Capitalise finance transformational spend Commissioning and quality assurance review Social work capacity in hospitals  Care package review project Close the Grange	DAS DAS DAS DAS DAS DAS Com	0 0 0 0	465	380	45 465 250	45 930 250	16	250	25 45 490
Robust spend control measures Capitalise finance transformational spend  Commissioning and quality assurance review Social work capacity in hospitals  Care package review project  Close the Grange	DAS DAS DAS DAS DAS Com	0 0 0 0	465	380	465 250 163	930 250 163	16	250	45 490
Capitalise finance transformational spend  Commissioning and quality assurance review  Social work capacity in hospitals  Care package review project  Close the Grange	DAS DAS DAS DAS Com	0 0 0	465	380	250 163	250 163	16	250	490
Commissioning and quality assurance review Social work capacity in hospitals  Care package review project  Close the Grange	DAS DAS DAS Com	0 0		380	163	163		63	
Social work capacity in hospitals  Care package review project  Close the Grange	DAS DAS Com	0		380					
Care package review project Close the Grange	DAS Com	0		380	180	180	18	30	
Close the Grange	Com			380					
-		0		000		380		380	
Minor adaptations funding	DAC			1,230		1,230	1,23	30	
	DAS	195		280		475	31	15	160
Remove 50% rapid response / OOH resource in localities	DAS	0			200	200	20	00	
Resetting the relationship with Worcestershire Health and Care Trust	DAS	0		250		250			250
Non-statutory support for LD clients	DAS	0			98	98	9	98	
Review current charging mechanisms, policies and procedures	DAS	0		450		450		450	
Supporting service users to move to extra care residencies	DAS	0		140		140	14	10	
Supporting service users to move to supported living	DAS	0		300		300			
Case management approach for CHC funding	DAS	0		500		500	50	00	
Roll out of 3 conversation model	DAS	0		1,830		1,830	1,70	122	
Maximising Benefits Income for Service Users	DAS	0		165		165	16	65	
	E&I	200				200			200
Review of the expenditure budgets within street lighting	Com	0		250		250		250	
F	Case management approach for CHC funding  Roll out of 3 conversation model  Maximising Benefits Income for Service Users  Review of the expenditure budgets within street lighting	Case management approach for CHC funding  DAS  Roll out of 3 conversation model  DAS  Maximising Benefits Income for Service Users  DAS	Case management approach for CHC funding  DAS  0  Roll out of 3 conversation model  DAS  0  Maximising Benefits Income for Service Users  DAS  0  Review of the expenditure budgets within street lighting  E&I  200	Case management approach for CHC funding  DAS  O  Roll out of 3 conversation model  DAS  O  Maximising Benefits Income for Service Users  Review of the expenditure budgets within street lighting  E&I  200	Case management approach for CHC funding  DAS  0  1,830  Auximising Benefits Income for Service Users  DAS  0  1,830  Aceview of the expenditure budgets within street lighting  E&I  200	Case management approach for CHC funding  DAS  0 500  1,830  Maximising Benefits Income for Service Users  DAS  0 165  Review of the expenditure budgets within street lighting  E&I 200	Case management approach for CHC funding  DAS  DAS  0  1,830  1,830  Asximising Benefits Income for Service Users  DAS  DAS  0  165  165  Review of the expenditure budgets within street lighting  E&I  200	Case management approach for CHC funding  DAS  DAS  DAS  DAS  DAS  DAS  DAS  DA	Case management approach for CHC funding  DAS  DAS  DAS  DAS  DAS  DAS  DAS  DA

## Appendix 6

59	SE&I07	Use of Grant / other income to fund more revenue costs	E&I	0	140				140			140				
60	SE&I08	Reduce Discretionary Spend	E&I	0	110				110			110				
61	SE&I09	E&I Proposed Redesign	E&I	0		1,100			1,100			1,100				
62	SE&I12	County Enterprises	E&I	0		70			70			70				
63	SE&I13	Development Control (Highways)	E&I	0		90			90					90		
66	SE&I18	Review of the expenditure within waste management	E&I	800		3,000			3,800					3,800		
76	SFIN09	Finance Service Restructure	FIN	0	100	250			350		350					
77	SFIN11	Insurance Contracts	FIN	0		157			157		157					
78	SFIN13	Internal Audit	FIN	0	25				25		25					
79	SFIN18	Debt Restructuring	FIN	0		1,500			1,500		1,500					
$\vdash$				1,699	1,990	19,862	4,586	0	28,137	0	10,960	5,134	0	12,043		
												28,137				